NGO/Private Sector Partnership: Working Together to Improve the Health of Workers, their Families, and the Community

Experience from a collaborative project of Marks & Spencer/PT Dewhirst and Yayasan Kusuma Buana (2003 – 2007)

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## Yayasan Kusuma Buana (YKB)

- Established in 1980
- Mission: to improve the role of private voluntary organization in providing low-cost but quality health services
- Focus: reproductive health (FP, MCH, maternity care, STIs/AIDS prevention, Pap smears, school health)
- Objectives: to improve women's and children's health status by decreasing maternal/child mortality/morbidity



## **YKB** Activities



- Educational and outreach activities to the surrounding communities of the clinics and to vulnerable groups (school health, Pap smear, AIDS prevention for commercial sex workers and entertainment industries, etc.)
- Collaboration with other organizations: GOs and NGOs, domestic and international agencies and private sector companies

## Why Work with Companies?

- To improve the health of the people, we should work with all concerned parties including the private sector
- Companies have systems, structures and resources that can help to initiate and sustain efforts to improve the health of the workers and community
- Through companies we can reach a large number of people and make a greater health impact





## Examples of YKB Collaboration with Companies

- With Pfizer/Johnson & Johnson since 1991 for school health program
- With many different companies (Nike, Levi Straus, Panasonic, Krakatau Steel, Gajah Tunggal, BP, Unocal etc.) since 1993 on AIDS prevention in the workplace
- With PT Bukit Asam (coal mining company) for intestinal parasite control (1999) and BHP for community health development (2006-2007)

## Collaboration with Marks & Spencer/PT Dewhirst

- July 2001: BSR Supplier Training Workshop in Jakarta invited YKB to present YKB activities on AIDS Prevention in the Workplace
- 2001-2002: Conducted need assessment and training on reproductive health, AIDS prevention, nutrition and hygiene for PT Dewhirst workers
- September 2003: established a clinic for PT Dewhirst workers, their families and surrounding community





## Rancaekek Clinic and its Facilities

- Working hours: Monday through Friday: 8:00 am - 7:00 pm, Saturday: 8:00 am - 2:00 pm
- Services: maternal and child health: antenatal care, family planning, immunization, Pap smear; general health care, dental health and minor surgery for accidents
- The clinic rents two units of a twostory building. Services are on the ground floor, health education classes are on the second floor



### Rancaekek Clinic and Its Facilities



- Clinic staff: two physicians, one dentist, two paramedics, one public health graduate as clinic manager, one clerk and one office boy
- Provision of regular health checkups by using an X-ray mobile unit own by Yayasan Kusuma Buana in Jakarta

## The Use of Workers' Health Insurance Scheme

- Workers' insurance scheme is mandatory in Indonesia
- Every company should provide a certain amount of money to cover insurance for their workers (Jamsostek)
- The money is managed by PT JPKM
- PT JPKM works with local health clinic to provide health services
- PT JPKM will allocate the fund to the clinic (capitation system/HMO system) and the workers and their families can use the health services free of charge

## Supporting Role of PT Dewhirst

- Strong support and commitment from PT
  Dewhirst in the overall management and in a number of critical areas, including:
  - Working with insurance companies to get a reasonable premium fee, and supporting budget to conduct health education
  - Organizing and facilitating the workers to make use of clinic services and attend health education activities



## Health Education and Outreach Activities of the Clinic



- Regular health education class for workers and community members
- Improving understanding about important health issues such as reproductive health, infectious diseases such as TB, dengue, diarrhea, and dental health
- Outreach activities to surrounding schools and pesantren (Moslem schools) and local community organizations such as Qur'an reading group and youth group

## Posyandu

 Posyandu: community health post run by health volunteers (mostly mothers)

 Assist Posyandu by providing supplemental food to children under five years of age (the local government health centre provides other basic health services such as immunizations)

## Why Partner with Marks & Spencer/PT Dewhirst?

- M&S/PT Dewhirst has the intention and willingness to improve the health status of workers and their families
- We have the same understanding of the importance of health education as part of the efforts to improve the health status

## Expectations

- Collaborating and synergizing each others' resources to improve the health of the workers, their families and the surrounding community
- Learning and sharing each others' experiences to improve the quality of the clinic services

## RESULTS

#### MONTHLY CLINIC VISITS SEP 2003 - MAR 2007



#### COMPARISON OF CLINIC INCOME AND EXPENDITURE SEP 2003 - MAR 2007



#### YEARLY FINANCIAL SURPLUSES SEP 2003 - MAR 2007



## **Family Planning Practices**

NUMBER OF FP ACCEPTORS 2003 - 2007/MAY

TYPE OF CONTRACEPTIVE USAGE IN RANCAEKEK CLINIC 2003 - 2006





2003 2004 2005 2006

## **Family Planning Practices**

#### ACCEPTORS BY AGE 2003-2007/MAY



#### NEW AND CONTINUING ACCEPTORS 2003-2007/MAY



# Challenges in Working with Marks & Spencer/PT Dewhirst

- More on the problem of communication due to the different background of each party
- Regular communication/meetings and good intentions from each party are necessary to solve the problem

## Challenges in Managing the Clinic

- After passing the break even point, the clinic has been able to run on its own. The next immediate challenge is to strengthen and secure its sustainability by having a permanent building fully owned by the clinic
- When a permanent building has been purchased, the next challenge is to establish more comprehensive health services and to become a center for health service in Rancaekek focusing on women's health

## Conclusions

- Rancaekek clinic has been progressing very well
- The clinic has provided different kind of health services, including reproductive health (FP, maternal and child health), dental health, health education for the workers, their families, and the surrounding community
- Number of visits in general and number of FP acceptors has consistently increased
- Clinic visits have been gradually increasing in line with the increased number of JPKM memberships

## Conclusions

- The clinic has been able to reach the break even point within two years
- Worker's insurance scheme used for financing the clinic is one of the important keys in reaching the break even and sustaining the clinic services
- YKB has purchased a land near the factory to establish a permanent and bigger clinic
- The support from a private company like Marks and Spencer/PT Dewhirst to develop a health clinic managed by an NGO is a good and practical example of Corporate Social Responsibility practices

### **Future Partnerships**

- To provide more comprehensive health services: maternity, baby daycare including more specific health education topics
- To provide assistance to PT Dewhirst to track down causes of the health problems among the workers
- To replicate the clinic model using an insurance scheme in other similar areas of Indonesia in collaboration with other agencies which has the same concern on workers' (reproductive) health